SECOND YEAR EXECUTIVE SUMMARY

During the second year of the strategic plan implementation, strategic planning follow up has been put as one of the priorities of the institution, and a new structure of strategic line leaders has been put in place since the beginning of 2012. Several working sessions were held with AUI President, and the expertise of the Unesco Chair of University Management from University Polytecnica de Catalunya (UPC) has been shared with constituents of AUI through several workshops and meetings. On June 26th. 2012, the University created the position of Vice President for Strategic Plan Follow Up to support its strategic mission and oversee the implementation of its strategic objectives.

Let us summarize the progress up to the second academic year of the plan. Significant work has been done in the first line, which aims at enhancing the key success factors of the American educational system, by a widespread student-centered pedagogy and efficient administration characterized by minimum procedures for students, adopting best practices in governance, and enforcing the US model for ASI. The second line has seen great achievements. NEASC accreditation process can be considered as being in very good progress if we consider the completion of the second step consisting of submitting the self-study report in January 2012, hosting the review team in March 2012 and sending factual corrections in May 2012. Accreditation of academic units has been completed for all the three units that were under assessment. Growth and development, Internationalization and Financial Sustainability are very satisfactory and have witnessed progress rates over 74%, especially that the situation in the region and the world is still marked by the impacts of the financial crisis. Very good work has been done in Educational leadership and innovation and Human capital.

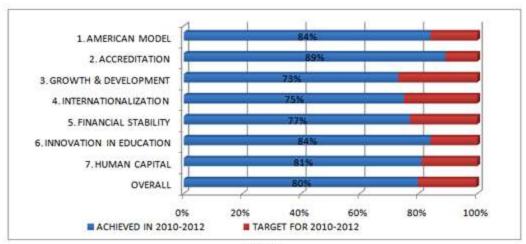In terms of performance, the BSC software gives an overall performance of almost 49% over the whole plan.
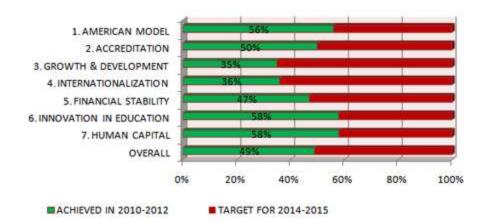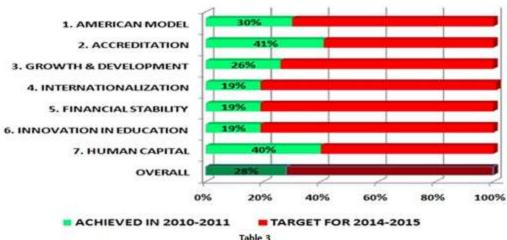

Table 1

Table 2

1. AMERICAN MODEL	56%	
2. ACCREDITATION	50%	
3. GROWTH & DEVELOPMENT	35%	
4. INTERNATIONALIZATION	36%	
5. FINANCIAL STABILITY	47%	
6. INNOVATION IN EDUCATION	58%	
7. HUMAN CAPITAL	58%	
OVERALL	49%	

■ ACHIEVED IN 2010-2012   ■ TARGET FOR 2014-2015

Table 2

1. AMERICAN MODEL	30%	
2. ACCREDITATION	41%	
3. GROWTH & DEVELOPMENT	26%	
4. INTERNATIONALIZATION	19%	
5. FINANCIAL STABILITY	19%	
6. INNOVATION IN EDUCATION	19%	
7. HUMAN CAPITAL	40%	
OVERALL	28%	

■ ACHIEVED IN 2010-2011   ■ TARGET FOR 2014-2015

Table 3